

Department:
Sponsors:
Original Issue Date:
Revision Date:
Approved By:
Approval Date:

Stewardship and Donor Relations
Gift Acceptance Committee
March 22, 2020
February 3, 2021
Foundation Board of Directors
March 24, 2021

POLICY NO: 022 COMPLAINTS

1.0 BACKGROUND

Sinai Health Foundation (the "Foundation") is a registered Canadian charity that is committed to high standards of conduct. We recognize that from time to time there may be concerns or complaints, and we believe our public stakeholders have a right to provide them to us. We further believe that the process for resolving concerns and complaints should be timely, fair and respectful. Furthermore, complaints will be evaluated and used as a means to support continuous improvement.

2.0 POLICY

From time to time, the Foundation may receive complaints about quality of service related to the Foundation's policies and procedures, the application of those policies and procedures or the conduct of the Foundation or its representatives.

The Foundation will respond to a complaint and make every reasonable effort to investigate it as soon as possible. Complaints will be addressed in a fair and consistent manner; however, some complaints may require more effort to address. Dissatisfaction with the outcome of a decision should not form the basis for a subsequent complaint under this policy.

3.0 PURPOSE

The purpose of this policy is to create a transparent and fair method of receiving and responding to external complaints.

4.0 ASSOCIATED REFERENCES

Policy 016 - Whistleblower

5.0 SCOPE AND APPLICATION

This policy applies to complaints from the Foundation's public stakeholders, such as donors and community volunteers, who have complaints that the Foundation is not complying with its policies and procedures, including matters addressed in the Imagine Canada Standards.

This policy is for external stakeholders of the Foundation. Internal, non-employment complaints should be reported through Management or under the Foundation's Whistleblower Policy 016, as appropriate. Employment-related concerns should continue to be reported through Managers and the Human Resources department.

6.0 Process For Raising A Concern

6.1 Reporting

Many problems can be resolved easily and quickly, often at the time they arise, by speaking with a Foundation representative or by contacting the Foundation's general inquiries line. If



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a problem cannot be resolved in this way, or if a member of the public wishes to make a complaint, the complaint should be submitted in writing directly to the Executive Director, Donor Experience at feedback@sinaihealthfoundation.ca. The Foundation will acknowledge the receipt of a complaint within two (2) days.

6.2 Evidence

Although a complainant is not expected to prove the truth of an allegation, a complainant should be able to demonstrate that he or she has made a report in good faith.

7.0 How The Report of Concern Will Be Handled

7.1 Initial Inquiries

Complaints made to feedback@sinaihealthfoundation.ca will initially be handled by the Executive Director, Donor Experience. As determined by the Foundation, another staff member, Officer or Board member may be assigned to handle the complaint.

7.2 Further Information

The Foundation shall investigate the complaint and may seek further information from any Officer, Director, employee, contractor, volunteer or stakeholder of the Foundation, as appropriate. The actions taken by the Foundation with respect to a particular allegation will depend on the nature of the reported incident.

7.3 Investigations

Each case is unique, but the Foundation will handle any allegation reported pursuant to this policy respectfully and with discretion. If the facts warrant it, the Foundation will take corrective action or disciplinary action equal to the severity of the complaint.

7.4 Reporting Back

The Foundation will respond as soon as possible after the matter has been reviewed and a determination has been reached. The complainant will be advised of the results of the review.

7.5 Anonymous Allegations

Through investigation often depends on an ability to gather additional information. The Foundation encourages complaints to put their names to their inquiries. The Foundation will explore anonymous inquiries to the extent possible, but will weigh the prudence of continuing an investigation against the likelihood of confirming the alleged facts or circumstances from attributable sources.

7.6 Continuous Improvement

The Foundation will keep a database of complaints received. The data will be reviewed to determine whether there are frequently recurring complaints of a similar type. If there are, an



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investigation will be initiated to determine whether there are systemic process issues within the Foundation that need to be addressed to eliminate reoccurring incidences.

8.0 REPORT TO THE BOARD

The Foundation shall inform its Board of Directors at least annually of the number, type and disposition of complaints received.

9.0 SPECIAL CONDITIONS

There are no special conditions.